

*Computing Near-Longest Path, Part 2: Now That I have Longest Path, What's It Good For?* Ron Winter, Feb., pgs. 26-30.

#### **EXECUTIVE ARTICLES (BY AUTHOR)**

Charvat, Jason. *Re-engineering IT Projects: Knowing When to Stop*. March., pgs. 10-12.  
 Goldsmith, Barton, Dr. *The Outrageous Power of Self-Evaluation*. Nov. pg. 30.  
 Hobb, Lee. *Once Upon a Time: A Scheduler's Tale*. Aug., pg. 5.  
 Lightle, Dr. Susan, CPA; Dr. Kenneth Rosenweig, CMA; and Dr. John Talbott, CMA. *Why Toyota and Honda Topped the 2002 J.D. Power Quality Study*. Dec., pgs. 6-8.  
 Seals, Robert. *Contractor Default Insurance: A Key Issue for Estimators Budgeting Capital Projects*. Sept. pg. 5.  
 Winter, Ronald M. *How to Befuddle a College Professor (Without Really Trying)*. Oct., pgs., 8-10.

#### **EXECUTIVE ARTICLES (BY TITLE)**

*Contractor Default Insurance: A Key Issue for Estimators Budgeting Capital Projects*. Robert Seals, Sept. pg. 5.  
*How to Befuddle a College Professor (Without Really Trying)*. Ronald M. Winter, Oct., pgs., 8-10.  
*Once Upon a Time: A Scheduler's Tale*. Lee Hobb. Aug., pg. 5.  
*Re-engineering IT Projects: Knowing When to Stop*. Jason Charvat, March., pgs. 10-12.  
*The Outrageous Power of Self-Evaluation*. Dr. Barton Goldsmith. Nov. pg. 30.  
*Why Toyota and Honda Topped the 2002 J.D. Power Quality Study*. Dr. Susan Lightle, CPA; Dr. Kenneth Rosenweig, CMA; and Dr. John Talbott, CMA. Dec., pgs. 6-8.

#### **FEATURE ARTICLES**

##### **With Authors:**

Apfelbaum, Adek. *Broad Brush Estimating: An Outline*. May, pg. 35.  
 Farley, Charles. *Orlando Hires Boyken for Construction Cost Estimating*. Jan. pg. 31.  
 Gelhausen, Marvin. *Project Focus—The Crooked River Gorge Bridge*. June, pg. 16.  
 Gelhausen, Marvin. *Orlando Speaker Discusses Change*. Oct., pgs. 38-41.  
 Grimstead, Karissa Phillips. *Focus on AACE—Setting the Groundwork for Global Standards*. Aug., pg. 29.  
 Kaye, Dr. Steve. *Come Get Rich: How to get the Most Out of Your Next Conference*. June, pg. 10.  
 Lehr, Donald. *The Future City Competition*. March, pgs. 14-15.  
 Maggard, Sean. *Salt Lake City's Organizing Committee Receives the 2003 Project of the Year Award from PMI*. Dec., pg. 37.

McHugh, John B. *Copyright Questions and Answers*. Feb. 6.

Olson, Mike. *Value of Membership*. Aug., pg. 4.

Porter, Ralph and Joseph Lees. *Metrics Improve Software Cost Estimating*. Aug., pgs. 30-31.

Thurman, Neal C. *Black & Veatch and Greenly and Hansen Team to Develop Master Plan for One of the Largest Wastewater Treatment Plants in the World*. July, pg. 32.

Williams, Del. *Environmental Engineering Firm Turns to Pre-Engineered Modular Structure for a "Small Footprint With All The Features Found In Larger, More Expensive Traditional Buildings"*. June., pgs. 31-32.

Williams, Del. *TurboCare Turns to Temporary Structures to Expedite Repairs During Steam-Turbine Outage*. Feb., pgs. 31-32.

Zocco, Lisa (Power PR). *Fort Dix US Army Reservists Construct Full-Sized Buildings During 10 Working Days of Service Duty*. Jan., pgs. 6-7.



##### **Without Authors:**

*In the News—Denver Area Wastewater Treatment Plant Has Daunting Challenges In Meeting Its Mission*. Jan., pgs. 4-5.  
*Online Website Directory Launches to Make Internet Browsing Easier*. May, pg. 35.

#### **REPRINT ARTICLES**

Dysert, Larry R. *Sharpen Your Cost Estimating Skills*. June, pgs. 22-30.

**Note:** All technical articles have been peer reviewed using a blind-review process. An \* before the name of an author of a technical article indicates that there is more than one author for that article. Multiple author articles are only listed once under the lead author and by title.

#### **TECHNICAL ARTICLES (BY AUTHOR)**

\*Attalla, Dr. Mohamed, P.Eng., and Dr. Tarek Hegazy, P.Eng., *Success of Reconstruction Projects: A Statistical Investigation*. March, pgs. 25-31.  
 Brouillard, William F. Jr., CCC, *A Fast Track Value Analysis Methodology for Major Design-Build Construction Projects*. Dec., pgs. 26-28.  
 Buntrock, Aaron, ICC. *Progress and Performance Measurement*. Nov., pgs. 26-28.  
 Connors, Robert B. *Weather Derivatives Allow Construction to Hedge Weather Risk*. March, pgs. 21-24.

\*Didier, Ernesto E., and Gustavo A. Perez. *Short Cut Methods for Cost Estimation in Distillation Columns*. May, pgs. 31-34.

\*Falcone, Santa and David Bjornstad. *Research Project Impact Analysis*. Dec., pgs. 29-36.

Gothand, Kirk D., CCC. *Schedule Delay Analysis: Modified Windows Approach*. Sept., pgs., 18-23.

\*Hobb, Lee J. and Beverly M. Sheaffer. *Developing a Work Breakdown Structure as the Unifying Foundation for Project Controls System Development*. June, pgs. 17-21.

Hollmann, John K., PE CCE, *Best Owner Practices for Project Control*. Sept., pgs. 25-30.

\*Kumar, Sameer and Jeffrey Kvalheim. *Economics of Equipment Acquisition—A Case Study*. Oct., pgs. 26-29.

Lavingia, Dr. Nick J., PE, *Improve Profitability Through Effective PM and TCM*. Nov., pgs. 22-24.

Masi, Joseph George, CCC. *Development and Maintenance of a Parametric Building Cost Estimating System*. Feb., pgs. 33-37.

Moselhi, Dr. Osama, PE. *Estimating the Cost of Change Orders*. Aug., pgs. 24-28.

Perez, Gustavo. *Preliminary Economic Decisions—A Simplified Approach*. Oct., pgs. 30-32.

Rad, Dr. Parviz F., PE CCE, *Project Success Attributes*. April, pgs. 23-29.

\*Sims, Bradford L., and Wayne Anderson. *Meeting Customer Expectations in the Construction Industry*. April, pgs. 30-32.

Uppal, Kul B. *Easy Factored Estimating and Process Cost Engineering*. Aug., pgs. 18-22.

\*Villeneuve, Claudia E., and Aminah Robinson Fayek., *Construction Project Websites: Design and Implementation*. Jan., pgs. 26-31.

#### **TECHNICAL ARTICLES (BY TITLE)**

*A Fast Track Value Analysis Methodology for Major Design-Build Construction Projects*. William F. Brouillard Jr., CCC, Dec., pgs. 26-28.  
*Best Owner Practices for Project Control*. John K. Hollmann, PE CCE, Sept., pgs. 25-30.  
*Construction Project Websites: Design and Implementation*. Claudia E. Villeneuve, and Aminah Robinson Fayek., Jan., pgs. 26-31.  
*Developing a Work Breakdown Structure as the Unifying Foundation for Project Controls System Development*. Lee J. Hobb and Beverly M. Sheaffer, June, pgs. 17-21.  
*Development and Maintenance of a Parametric Building Cost Estimating System*. Joseph George Masi, CCC, Feb., pgs. 33-37.  
*Easy Factored Estimating and Process Cost Engineering*. Kul B. Uppal, Aug., pgs. 18-22.  
*Economics of Equipment Acquisition—A Case Study*. Sameer Kumar and Jeffrey Kvalheim. Oct., pgs. 26-29.  
*Estimating the Cost of Change Orders*. Dr. Osama Moselhi, PE, Aug., pgs. 24-28.  
*Improve Profitability Through Effective PM and TCM*. Dr. Nick J. Lavingia, PE, Nov., pgs. 22-24.

\* *Meeting Customer Expectations in the Construction Industry*. Bradford L. Sims and Wayne Anderson. April, pgs. 30-32.

*Preliminary Economic Decisions—A Simplified Approach*. Gustavo Perez. Oct., pgs. 30-32.

*Progress and Performance Measurement*. Aaron Buntrock, ICC. Nov., pgs. 26-28.

*Project Success Attributes*. Dr. Parviz F. Rad, PE CCE, April, pgs. 23-29.

\* *Research Project Impact Analysis*. Santa Falcone and David Bjornstad. Dec., pgs. 29-36.

*Schedule Delay Analysis: Modified Windows Approach*. Kirk D. Gothand, CCC. Sept., pgs. 18-23.

\* *Short Cut Methods for Cost Estimation in Distillation Columns*. Ernesto E. Didier and Gustavo A. Perez. May, pgs. 31-34.

\* *Success of Reconstruction Projects: A Statistical Investigation*. Dr. Mohamed Attalla, P.Eng., and Dr. Tarek Hegazy, P.Eng., March, pgs. 25-31.

*Weather Derivatives Allow Construction to Hedge Weather Risk*. Robert B. Connors. March, pgs. 21-24.

#### **AACE INTERNATIONAL ANNUAL REPORT**

July, pgs. 15-30.

Sept., pgs. 40-41 [Annual Report Supplement].

#### **AACE INTERNATIONAL BULLETIN**

Jan., pgs. 39-42; Feb., pgs. 39-41; March, pgs. 34-38; April, pgs. 34-38; May, pgs. 37-40; June, pgs. 34-36; July pgs. 34-37; Aug., pgs. 34-35; Sept., 35-36; Oct., pgs. 35-36; Nov., pgs. 35-38; and Dec., pgs. 39-41.

#### **AACE International Promotion**

Cybersection promo ad, April, pg. 5; May, pg. 30. June, pg. 38. July, pg. 38.

#### **Annual Meeting Promotion**

Promotional ads, Jan., pg. 44. Feb., pgs. 44-45. March, pg. 39 and pg. 44. April, pg. 39 and 41-42 and 44. May, pgs. 12-18 and pg. 44. June, pg. 39.

48th Annual Meeting Drawing Contest Winners, Aug., pg. 29.

#### **Annual Meeting Follow Up**

The 46th Annual Meeting Sponsors, July, pg. 33.

2003 Annual Meeting Images, Aug., pgs. 39-41.

#### **BOARD OF DIRECTORS CONTACT LIST**

Jan., pg. 3; Feb., pg. 3; March, pg. 3; April, pg. 3; May, pg. 3. June, pg. 3; July, pg. 1. Aug., pg. 1; Sept., pg. 1. Oct., pg. 1; Nov., pg. 1; and Dec., pg. 1.

Winter Board meeting Images, March, pg. 32.

September Board Meeting images, Nov., pg. 41.

#### **BOOKSTORE NEWS**

Jan., pgs. 24-25;

#### **BOOKSTORE UPDATE**

Feb., pgs. 24-25; June, pg. 42; July, pg. 42.

#### **CALENDAR OF EVENTS**

Jan., pg. 43; Feb., pg. 43; March, pg. 43; April, pg. 43; May, pg. 43; June, pg. 43; July, pg. 43; Aug., pg. 43; Sept., pg. 43; Oct., pg. 43; Nov., pg. 43; and Dec., pg. 44.

#### **CALL FOR BOOK AND SOFTWARE REVIEWS**

Jan., pg. 25; Feb., pg. 16; March, pg. 20; June, pg. 10; Oct., pg. 29.



#### **CALL FOR PAPERS**

2004 Call for Papers for the June 13-16, 2004 AACE International 48th Annual Meeting in Washington, DC. April, pgs. 4-6; June, pg. 44; July, pg. 44; Aug., pgs. 31 and 44; Sept., pg. 44.

#### **CALL FOR REVIEWERS**

Feb., pg. 26; May, pg. 43

#### **CALL FOR SEMINAR INSTRUCTORS**

Aug., pg. 8; Sept., pg. 8; Oct., pg. 25;

#### **CALL FOR CERTIFICATION VOLUNTEERS**

May, pg. 6; Oct., pg. 6; Nov., pg. 7; and Dec., pg. 8.

#### **CERTIFICATION NEWS**

Certification exam promo, March, pg. 39; April, pg. 39; May, pgs. 11 and 41; June, pgs. 8, 32; July, pgs. 7, 38; Sept., pg., 9; Oct., pg., 6; Nov., pg. 25.

List of individuals certified during the 4th quarter 2002 Certification Exam, June, pg. 38; Oct., pg. 11, 13

#### **CERTIFICATION CORNER**

AACE International Headquarters Press Release—Announcing Specialty Certification in Scheduling. Aug., pg. 9.

Boyken, Donald R., CCC. *Certification—It's Important to You!* Jan. pg. 12.

Boyken, Donald R., CCC. *DACE Joins AACE International in Joint Certification*. Sept. pg. 9.

Cowder, Connie S., CCC. *The Certification Paper*. June, pg. 8.

Cowder, Connie S., CCC. *Publishing a Certification Paper in the Cost Engineering Journal*. Oct., pg. 13.

Freier, Keith D. *The Future of Our Profession Depends on You*. Feb., pg. 9.

Skiba, James, CCE. *Annual Meeting Question-Writing Seminar*. April, pg. 12.

Venters, Valerie, CCC, *Study Groups*. Dec., pg. 18.

Willard, Sandra Jo. *Anatomy of a Certification Paper*. March, pg. 5.

#### **COLUMNS**

##### **THE ETHICS CORNER**

Humphrey's Kenneth K., PE CCE. *Continuing Professional Development*. Jan., pg. 33.

Humphrey's Kenneth K., PE CCE. *Why Should An Engineer Be Licensed?* Feb., pgs. 10-11.

Humphrey's Kenneth K., PE CCE. *The Fifty-Nine Story Crisis*. March, pgs. 8-9.

Humphrey's Kenneth K., PE CCE. *More About Junk Engineering*. April, pgs. 13-14.

Humphrey's Kenneth K., PE CCE. *Another Failed Bridge*. May, pgs. 10-11.

Humphrey's Kenneth K., PE CCE. *A Computer Assisted Catastrophe*. June, pgs. 9-10.

Humphrey's Kenneth K., PE CCE. *Employer Ethical Values*. July, pgs. 6-7.

Humphrey's Kenneth K., PE CCE. *What is Whistleblowing?* Aug., pgs. 10-11.

Humphrey's Kenneth K., PE CCE. *The Challenger Disaster*. Sept., pgs. 10-12.

Humphrey's Kenneth K., PE CCE. *A Checklist for Whistleblowers to Follow*. Oct., pgs. 14-16.

Humphrey's Kenneth K., PE CCE. *Ethics in International Project Work*. Nov., pg. 13.

##### **CONTINUING EDUCATION**

Seminar announcement, Nov., pg. 25.

##### **CORPORATE SPONSORSHIP NEW SIGN UPS**

Chicago Bridge & Iron, June, pg. 33.

En Cana Corporation, Jan. pg. 38.

GmbH, April, pg. 33.

Rider Hunt Levett & Bailey, Ltd., and Uhde

Zachry Construction Corporation, March, pg. 33.

##### **CYBERSECTION PROMOTION**

Aug., pg. 8; Sept., pg. 8; Oct., pg. 23; Nov., pg. 20.

##### **DISTANCE LEARNING**

Promotional ads for AACE International's Distance Learning program, Jan., pgs. 10 and 12; Feb., pgs. 7 and 37. March, pg. 33; April, pg. 14 and 33. May, pgs. 30 and 36. June,

pgs. 33 and 38. July, pgs. 33, 38. Aug. pgs. 17 and 32; Sept. pgs. 6, 17, 34, and 39; Oct., pg., 12, 34; Nov., pgs. 34 and 39; and Dec., pgs. 4 and 38.

#### **EDUCATION CORNER/BOARD NEWS**

Bloch, Lawrence J., ECCE, AACE International Competitive Scholarships. Sept., pg. 7.  
Chen, Mark T., PE CCE. Education Board Direction. Nov., pgs. 10-11.  
Franklin, Steven, CCE. Knowledge is Power. June, pgs. 6-7.  
McDonald, Donald F. Jr., PE CCE. Become an AACE International Approved Education Provider. June, pg. 7, July, pg. 5.  
McDonald, Donald F. Jr., PE CCE, and Frank D. Postula, PE CCE. Why Support Our Education Programs? Oct., pg. 12.  
Postula, Frank D., PE CCE. Education Opportunities—The Next Step. Jan., pg. 11.  
Rad, Dr. Parviz F., PE CCE. Enhance Your Skills and Knowledge. March, pg. 7.  
Singh, Roy, CCE. Project Cost Engineering/Management Leadership by Going the Extra Mile Through Attendance at Continuing Education Seminars. May, pgs. 7-8.  
Singh, Roy, CCE. AACE International Canada: Our Students Need Us! Aug., pgs. 7-8.

#### **EDUCATION BOARD THANKS**

AACE International thanks the 2003 contributors to the AACE Education Fund, Dec. pgs. 16-18.  
Promotional ads—Jan., pg. 1; Feb., pg. 32; March, pg. 7; April, pg. 11; May, pg. 11; June, pg. 32; July, pg. 38; Aug., pg. 36; Sept., pg. 37.

#### **ELECTION PREVIEW**

Slate of Candidates with biographies and goals. Dec., pgs. 9-15.

#### **ENDOWMENT FUND**

Greater San Diego Section Makes Endowment Fund Donation, March, pg. 9.  
James M. Neil Memorial Donation, Sept., pg. 37.  
St. Louis Section Makes Donation to the AACE Endowment Fund. June, Pg. 8.

#### **FELLOWS**

Baram, George E., P.Eng., CCE, Aug., pg. 37.  
Bates, Jennifer, CCE, Aug., pg. 37.  
Burton, Dorothy J. "Dottie," Aug., pg. 37.  
Foushi, John A., CCE, Aug., pg. 37.  
Howell, Mark, PE CCE, March, pg. 13.  
MacKay, Igor V., Aug., pg. 37.  
Moselhi, Osama El Sayed, P.Eng., Aug., pg. 37.  
Strutt, Walter J. "Wally," PE CCE, Aug., pg. 37.  
VanderJagt, Kenneth A., PE, Aug., pg. 37.

Woodward, Charles P. (Chick) Woodward, PE CCE, March, pg. 13.

#### **FOR THE BOOKSHELF**

Creese, Dr. Robert C., PE CCE. In Praise of Hard Industries. Jan., pg. 32.  
Nalewaik, Alexia. Review of The Project Manager's Emergency Toolkit. March, pg. 20.  
Nalewaik, Alexia. Identifying and Managing Project Risk. Dec., pg. 25.  
Sanders, Mark C., PE CCE. Blueprint for Project Recovery—A Project Management Guide. Nov., pg. 21.  
Thakker, Shailesh, CCE, Review of The Advanced Project Management Office: A Comprehensive Look at Function and Implementation. Feb., pg. 17.



Winter, Ronald M. Construction Scheduling With Primavera Project Planner. Oct., pgs., 24-25.  
Wright, Racquel. Review of Green Building: Project Planning & Cost Estimating. July, pg. 31.

#### **FROM THE COVER**

Bynum, Sonny. SEL Relays Simplify Power System Protection on World's Longest Overwater Application. Nov., pgs. 5-7.  
Neal, Nancy and Bill Steigerwald. NASA Releases Stunning Images of Our Infant Universe. Goddard Space Flight Center, Greenbelt, MD. March, pg. 4.  
Seidell, Fred M., CCC. The Costs of Building Reliant Stadium. Skanska USA Building Inc., April, pgs. 7-10.  
Sell, Charles S. Morgantown's Skyline Reaches New Heights in Wharf District. June, pg. 4.

#### **HEADQUARTERS CONTACT LIST**

Jan., pg. 1; Feb., pg. 1; March, pg. 1; April, pg. 1; May, pg. 1; June, pg. 1; July, pg. 4.

#### **HOW TO SUBMIT COPY AND PHOTOS**

Aug., pg. 42; Sept., pg. 41; Oct., pg. 41; Nov., pg. 39; and Dec., pg. 42.

#### **ICEC**

(INTERNATIONAL COST ENGINEERING COUNCIL)  
May, pg. 36.

#### **IN MEMORY OF:**

Barton, William G. "Bill," 1953-2002. Jan. pg. 42.

Condon, John A., 1922-2003. Oct., pg. 37.  
Gerth, Richmond Bowie, 1938-2002. Feb., pg. 42.  
Myers, Ingram C. "Inky" Jr., 1922-2003. Nov., pg. 39.  
Neil, Dr. James M., CCE, 1927-2003, July, pg. 39.  
Perry, Thomas B. 19--2003. March, pg. 39.  
Pritchard, Marc T., CCE, 1952-2002. Jan. pg. 42.  
Rupp, Erika, 1924-2003, April, pg. 39.  
Shrivastav, Ramesh C., (1938-2003) Nov., pg. 39.  
Slattery, Jim, 1925-2003, Dec., pg. 41.  
Suarez, Raymond J., ECCE, 1917-2003. Feb., pg. 42.  
Sutliff, Curtis D., 1951-2003. June, pg. 39.

#### **IN OUR ESTIMATION**

Amos, Jennie. The 2003 Annual Meeting. March, pg. 3.  
McMillan, Barry G. Where's the Value? . . . Association Trends. Jan., pg. 3.  
McMillan, Barry G. Membership, Etc. . . , Feb., pg. 3.  
McMillan, Barry G. Around AACE International, April, pg. 3.  
McMillan, Barry G. The Three C's - Communication, Communication, May, pg. 3.  
McMillan, Barry G. News & Notes, Dec., pg. 5.  
Miller, Charla. The 2004 Dues Invoices are in the Mail! Oct., pgs., 5-6.

#### **INDEX TO ADVERTISERS**

Jan., pg. 10; Feb., pg. 38; March, pg. 33; April, pg. 33; May, pg. 36; June, pg. 33; July, pg. 33; Aug., pg. 32; Sept., pg. 34; Oct., pg. 34; Nov., pg. 34; and Dec., pg. 38.

#### **INDEX**

The 2002 Cost Engineering journal Index of Articles. Jan., pgs. 13-17.

#### **LETTERS TO THE EDITOR**

Jan., pgs. 4-5; May, pgs. 4-5; Oct., pg. 7;

#### **MEMBERSHIP**

Membership Application, March, pgs. 41-42.  
Membership Promotion, Sept., pg. 30; Oct., pg. 41;  
Membership Directory Promotion, Nov., pg., 8.

#### **MEMBER BENEFIT**

The AACE International Worldwide Calling Card Affinity Program. May, pg. 29; June, pg. 15;

#### **MEMBER PLUS PROGRAM**

Promotional page. Jan., pg. 9; Feb., pg. 8; March, pg. 40; June, pg. 37; Aug., pg. 23. Oct., pg. 17; Nov. pg. 12.

#### NEWLY CERTIFIED MEMBERS

Congratulations list, Nov., pg. 11.

#### ON THE COVER

Jan.—The 2002 covers of **Cost Engineering** journal.

Feb.—The "Great American Ballpark" under construction in Cincinnati, Ohio.

March—A new cosmic portrait captured by scientists using NASA's Wilkinson Anisotropy Probe.

April—Construction photos of the Reliant Stadium in Houston, Tx.

May—Disney's Coronado Springs Resort in Lake Buena Vista, Florida, site of AACE International's 47th Annual Meeting.

June—Images of the new Waterfront in Morgantown, WV.

July—Images of the Crooked River Gorge Bridge in Portland, OR.

August—Images of the 47th Annual Meeting of AACE International June 22-25 at Disney's Coronado Springs Resort at Orlando, Fla.

September—The San Francisco Section of AACE International touring the Carquinez Bridge jobsite in San Francisco.

October—Keynote speaker Harry W. Zike presents at the 47th Annual Meeting of AACE International at Orlando, Florida.

November—The Lake Pontchartrain causeway bridges in Louisiana.

December—Scenes of Washington, DC., site of the 48th Annual AACE International meeting.

#### PRESIDENT'S MESSAGE

Belcher, Ozzie F., *The President's Introductory Address*, July, pgs. 3-4.

Belcher, Ozzie F., *Find Your Passion in AACE International*, Aug., pgs. 3-4.

Belcher, Ozzie F., *Globalization? Bring it on!*, Sept., pgs. 3-4.

Belcher, Ozzie F., *A Blueprint to Succeeding in a Global Economy*, Oct., pgs. 3-4.

Belcher, Ozzie F., *Why Diversity Matters in a Global Economy*, Nov., pgs. 3-4.

Belcher, Ozzie F., *The Best Present is AACE International*, Dec., pgs. 3-4.

Rowings, Dr. James E. Jr., PE CCE, *Farewell Address*, June, pg. 3.

#### PROFESSIONAL SERVICE DIRECTORY

Administrative Controls Management Jan., pg. 38; Feb., pg. 38; March, pg. 33; April, pg. 33; May, pg. 36; June, pg. 33; July, pg. 33; Aug., pg. 32; Sept., pg. 34; Oct., pg. 34; Nov., pg. 34; and Dec., pg. 38.

Resource Optimization, Inc.

Del L. Younker, CCC, Feb. pg. 38;

Milwaukee School for Eng., Feb. pg. 38; March, pg. 51; April, pg. 44; May, pg. 44; June, pg. 36; July, 56; Aug., pg. 32;

Sept., pg. 34; Oct., pg. 38; Nov., pg. 37; and Dec., pg. 37.

#### PSP CERTIFICATION PROMOTION

Aug., pg. 9; Oct., pg. 16; Nov., pgs. 13 and 29; and Dec., pg. 20.

#### SECTION CONTACTS

Jan., pg. 52; Feb., pg. 49; March, pg. 16; April, pg. 15; May, pg. 21; and June, pg. 28.

#### SECTION NEWS

Alabama Section Spring Seminar, April, pg. 32; May, pg. 11.

Chinook-Calgary Annual Seminar, Jan., pg. 25; Feb., pg. 7;

East Tennessee 23rd Annual Fall Seminar, Aug., pg. 9; Sept., pg. 23; Oct., pg. 23.

San Francisco Bay Area and the Southern California Sections Western Winter Workshop, Jan., pg. 10; Feb. pg. 7;

#### SECTION'S ONLINE

Jan., pg. 37; Feb., pg. 42; June, pg. 39. July, pg. 39; Aug., pg. 36; Sept., pg. 37. Oct., pg. 37; Nov., pg. 33; and Dec., pg. 00.

#### SECTION SPOTLIGHT

Chinook Calgary Section, A 30-year history (1973-2003).

#### SILVER FOX HIGHLIGHTS

Foushi, John A., CCE. *Highlights from the Orlando, Florida Meeting*, Sept., pgs. 38-39.

#### SPECIAL PAGES

Images from the Sept. 2003 Board Meeting, Nov., pg. 41.

2003-2004 AACE International Organization Chart, Nov., pg. 40.

#### STATEMENT OF OWNERSHIP, MANAGEMENT, AND CIRCULATION

Oct., pg. 44.

#### SURVEYS

Call for 2002 AACE International Salary Survey Online Participation, Jan., pg. 7.

2002 AACE International Salary and Demographic Survey of Project and Cost Professionals, Nov., pgs. 16-33.

#### TABLE OF CONTENTS

Jan.-Dec., pg. 1.

#### TELLERS' REPORT

April, pg. 38.

#### YOUR TECHNICAL BOARD

Baweja, Satinder S. *What is Construction Schedule Control?* Jan. pg. 8.

Douglas, Edward E. III. *Construction Document Control*, April, pg. 11.

Francis, Clive D., CCC. *Managing the Project Schedule*, May, pg. 6.

Griggs, F. Sam, CCE. *Why You Should Join AACE International's Technical Committees and Special Interest Groups*, Oct., pg., 11.

#### ENCLOSURES

2002-2003 AACE International Annual Report, July, pgs. 23-38.

#### SUPPLEMENTS

2003-2004 Membership Resource Guide and Directory, a CD-ROM insert with the November issue. ♦

## REPRINT GUIDELINES

To request permission to reprint articles, please send an e-mail to [mgelhausen@aacei.org](mailto:mgelhausen@aacei.org). Please list the volume number, issue date, month and year of the **Cost Engineering** journal in which the article appears. List the title of the article and its author(s).

State how many copies will be reprinted, list the title of the publication in which the reprint will appear and its projected publication date. List if you are requesting permission only for a printed version or if you also want electronic reprint permission for CD-ROMs, website postings, etc. For Internet postings, list if the public has site access or if it is a member's only site and the potential number of users. List if your reprint will be in English or another language. List if you will need an electronic copy of the article included with the reprint permission and in what file formats you would prefer.

Approval should only take a few days and you will be notified by e-mail of the decision.

San Francisco Bay Area and Southern California Sections'

**Western Winter Workshop**

**March 12-14, 2004**

e-mail: [trclarki@bechtel.com](mailto:trclarki@bechtel.com)



